

Georgia Department of Education 21st Century Community Learning Centers FY 21 Common Data Elements Form



Subgrantee: Bernd Elementary School and Heritage Elementary Date: 6/21/2021 School 1. Attendance Regular Total Number of Total Number of Parents Registered Students Attendees (attend Total Number of Parent Opportunities Students Targeted Attending $\geq 30 \text{ days}$ Number: Number: 109 86 Number: Number: 170 2. Objectives Total Objectives Not Met Other Met Number: Number: Number: Number: 3. Standardized Testing 3A. English Language Arts – Regular Attendees Achievement Levels Beginning Developing Proficient Distinguished 17 Number: Number: Number: Number: 6 Regular Attendees without scores who took standardized test Number: 0 Regular Attendees who did not take standardized test Number: 2 Retake Data (If applicable) Number of Retakes: N/A Beginning Developing Proficient Distinguished Number: Number: N/A Number: N/A N/A Number: 3B. Math – Regular Attendees Achievement Levels Proficient Distinguished Beginning Developing Number: Number: Number: Number: 6 Regular Attendees without scores who took standardized test Number: 0 Regular Attendees who did not take standardized test Number: 3 Retake Data (If applicable) Number of Retakes: N/A Developing Distinguished Beginning Proficient Number: Number: N/A Number: N/A Number: 4. Report Card Grades 4A. English Language Arts – Regular Attendees Regular Regular Attendees Regular Attendees Attendees with grade increase with grade decrease Regular attendees who maintained a specific grade all year without (1st to 2nd Semester) (1st to 2nd Semester) Grades Number Number "A" or "B" "C" "D" or "F" Number 14 35 10 Identify if subgrantee utilized numeric (preferred) or Numeric letter grades 4B. Math – Regular Attendees Regular Regular Attendees Regular Attendees Attendees with grade increase with grade decrease Regular attendees who maintained a specific grade all year without (1st to 2nd Semester) (1st to 2nd Semester) Grades Number Number Number "A" or "B" "D" or "F" 16 Identify if subgrantee utilized numeric (preferred) or Numeric letter grades 5. Surveys 5A. Student Surveys Behavior Homework Completion Satisfaction

Number of Student Surveys Completed	Strongly/ Somewhat Agree	Neither Agre Disagre		Strongly/ Somewhat Agree	Neither Agree nor Disagree	Strongly/ Somewhat Agree	Ne	ither Agree nor Disagree
Number	Nun	nber		N ⁻	umber	1	Number	
85	76	9		73	9	80		5
5B. Parent Surve	eys							
Number of	Beha	vior		Homewor	k Completion	Sa	tisfactio	n
Parent Surveys Completed	Strongly/ Somewhat Agree	Neither Agre Disagre		Strongly/ Somewhat Agree	Neither Agree nor Disagree			Neither Agree nor Disagree
Number	Nun	nber		N-	umber	Number		
18	16	2		16	2	18		0
5C. Regular Scho	ool Day Teacher Surve	eys						
Number of		Behavior				Homework Complet	ion	
Teacher Surveys Completed	_	Significant/ Moderate/Slight Improvement No 1		Need to Improve	Significant/ Moderate/Slight Improvement		No Need to Improve	
Number		Number				Number		
52	34			17	36		16	
6. Partners	6. Partners							
Number of Partners	Total Amount o	f Contributions	5					
8	\$293,350.00							



21ST CCLC 2020-2021 SUMMATIVE EVALUATION SUB-GRANT 03

Bernd Elementary School and Heritage Elementary School
Bibb County School District - Macon, Georgia

I. Overview and History:

The Bibb County School District Afterschool Programs have been in existence since 1997. The Afterschool programs were originally school-based initiatives funded by weekly student fees. As a District, the Bibb County School District has a total student population of 21,081 students at 36 schools. The demographic data for the students in the Bibb County School District consists of 77.7% African American, 12.2% White, 5.8% Hispanic, 3% Multi-racial, and 1.3% Asian. During the 2020 - 2021 school year, 100 percent of Bibb County students received free and/or reduced lunch. In order to expand academic opportunities to students, the Bibb County School District applied and was awarded its first 21st CCLC grant in 2000. In the past 19 years, the programs have expanded to 13 sites (21st CCLC and fee-based). Ten of these sites are currently receiving funding from five existing 21st CCLC grant awards. In FY19, the Bibb County School District received one 21st CCLC grant award to fund programming at Bernd and Heritage Elementary Schools As it relates to the 21st CCLC grant for Sub-Grant 03, (Bernd and Heritage Elementary Schools), the targeted number of students in the approved grant application was 150 (75 students per school). Upon the completion of the annual data review, the total number of students served 30 days or more by the 21st CCLC grant was 86 students in grades K-5 among both schools for the 2020-2021 academic school year.

For the FY21 21st CCLC program at Bernd and Heritage Elementary Schools, the outcomes included meeting objectives in goals one, two, and three: Milestone academic content mastery, homework completion, classroom behavior, and family engagement. The outcomes for the grant objectives for the FY21 21st CCLC program are detailed in the Objective Assessment section of this summative report. The following sections provides program data on student attendance and enrollment, program operation, and quality of staffing, Objective Assessment, Observations, Progress Toward Sustainability, and Final Recommendations.



Goals and Objectives

Three goals were established for the FY21 21st CCLC program at Bernd and Heritage Elementary Schools:

Goal 1: Improve Academic Performance

- Objective 1.1 Forty percent of the students in third through sixth grade regularly participating in the afterschool program (attending the program 30 days or more) will be determined as Developing, Proficient, or Distinguished Learners in English Language Arts as demonstrated on Georgia Milestones test.
- Objective 1.2 Forty percent of the students in third through sixth grade regularly
 participating in the afterschool program (attending the program 30 days or more) will be
 determined as Developing, Proficient, or Distinguished Learners in math as
 demonstrated on Georgia Milestones test.

Goal 2: Increase Positive Student Behavior, Attendance, and Academic Success

- Objective 2.1 Fifty percent of the students regularly participating in the afterschool program will demonstrate improvement in homework completion as measured by semiannual regular-classroom teacher surveys.
- *Objective* **2.2** Fifty percent of the students regularly participating in the afterschool program will demonstrate improvement in classroom behavior as measured by semi-annual regular-classroom teacher surveys.

Goal 3: Increase Family Engagement

- Objective 3.1 Each site will offer families of participating students a minimum of 4
 opportunities for involvement with related educational development throughout the
 school year.
- *Objective* 3.3 A minimum of 35 family members of participating students will attend at least one of the 4 related education development opportunities throughout the school year.



II. Student Attendance and Enrollment:

A total of 109 students were served by 24 staff members during the school year —of those 109 students, 78.89% (86 students) attended the afterschool program at least 30 days. Tables 1-6 presents the demographic data for sub-grant 03.

Table 1. Total Participants

SUB-GRANT SCHOOL	TOTAL STUDENTS SERVED	TOTAL STAFF MEMBERS
Bernd ES	48	13
Heritage ES	61	11
Total Individual		
Participants Served	109	24

Table 2. Regular Attendees

SUB-GRANT SCHOOL/ 30 DAYS or MORE	REGULAR ATTENDEES	PERCENT OF ALL STUDENTS SERVED
Attended 30 days or more during the reporting period – Bernd ES	34	70.83%
Attended 30 days or more during the reporting period – Heritage ES	52	85.24%
TOTAL:	86	78.89%

NOTE: Elementary School = ES.

Table 3. *Student Demographics*

ETHNICITY		REGULAR STU ATTENDEES	JDENT	PERCENTAGE		
	Bernd ES	Heritage ES	TOTAL	Bernd ES	Heritage ES	TOTAL
American	0	0	0	0%	0%	0%
Indian/						
Alaskan						
Native						
Asian/Pacific	0	4	4	0%	7.69%	4.65%
Islander						
African-	29	32	61	85.29%	61.53%	70.93 %
American						
Hispanic or	0	1	1	0%	1.92%	1.16%
Latino						
White	0	11	11	0%	21.15%	12.79%
Medi Darial	5	4	9	14.70/	7.60%	10.46%
Multi-Racial	5	4	9	14.7%	7.69%	10.40%



Table 4. Student – Grade Levels Served

GRADE	TOTAL REGULAR STUDENT ATTENDEES			PERCENTAGE		
	Bernd ES Heritage ES TOTAL			Bernd ES	Heritage ES	TOTAL
K	4	2	6	11.76%	3.84%	6.97%
1	13	6	19	38.23%	11.53%	22.09%
2	5	11	16	14.70%	21.15%	18.60%
3	6	10	16	17.64%	19.23%	18.60%
4	2	13	15	5.88%	25%	17.44%
5	4	10	14	11.76%	19.23%	16.27%

Table 5. Gender

GENDER	REGULAR STUDENT ATTENDEES			PERCENTAGE		
	Bernd ES Heritage ES TOTAL			Bernd ES	Heritage ES	TOTAL
Male	19	27	46	55.88%	51.92%	53.48%
Female	15	25	40	44.11%	48.07%	46.5%

Table 6. Average Daily Attendance

SUB-GRANT	AVERAGE DAILY ATTENDANCE
Bernd ES	17
Heritage ES	19
TOTAL	36

III. Program Operation

Bernd Elementary School, Heritage Elementary School, and the Local Educational Agency (LEA) – Bibb County School District (BCSD) – The 21st Century Community Learning Centers Grant have established afterschool programs that are designed to engage students academically, socially, and emotionally. Through a variety of evidence-based practices and strategies, the 21st CCLC site has committed to ensuring that program participants receive educational intervention, enrichment, and acceleration opportunities. The 21st CCLC sub-grantee also offers extended learning opportunities through homework helpers, STEAM enrichment activities, family involvement through literacy and related educational events, and a Summer Program. The goals of the after-school programs for Bernd and Heritage are as follows: to maximize student



achievement in Mathematics and Reading; to improve course performance during the traditional school day; to increase positive student behavior; and to offer opportunities for family engagement. Bernd Elementary School and Heritage Elementary School's program design facilitates learning through engaging lessons and by giving students access to programs such as MobyMax, Read 180, STAR Reading, STAR Math, and other online platforms to support students in their academic needs during the afterschool programs. The afterschool programs have access to several resources and platforms to support students in meeting their academic goals. These resources include various learning opportunities in the STEM field such as Club Invention, which is a nationally recognized program that engages students in project-based learning while building their problem-solving skills. In addition, the programs have partnered with the Museum of Arts and Science to give students an opportunity to engage in learning through the Arts. The 21st CCLC afterschool programs in the BCSD have also engaged families through parent orientations and a Lights On Afterschool Community events.

Table 7. Hours of Operation

AFTER SCHOOL HOURS of OPERATION							
MONDAY TUESDAY WEDNESDAY THURSDAY FRIDAY							
3:30 PM	3:30 PM	3:30 PM	3:30 PM	3:30 PM			
5:30 PM	5:30 PM	5:30 PM	5:30 PM	5:30 PM			

Table 8. Program Design and Weekly Interventions

STRATEGY	DESCRIPTION
Renaissance Learning STAR 360 Reading / Early Literacy	STAR Reading (Grades K-5) is a computer-adaptive assessment program that provides estimates of students' skills and comparisons of students' abilities to national norms. STAR Reading allows educators to get a baseline of students' reading performance and key areas of literature and informational text. Star Reading also measures students' progress and offer changes to instruction as needed to ensure students are developing the skills needed to read proficiently and meet grade-level standards.
Renaissance Learning STAR 360 Math	STAR 360 Math (Renaissance Learning) educational software programs help the student gain an understanding of mathematical concepts, fluency with number relationships, and the ability to apply this knowledge to solving story problems. STAR 360 Math develops a conceptual understanding of mathematics in order for students in grades K-5 to gain



	a strong foundation of underlying mathematic principles, as well as improve math comprehension and performance.
MobyMax	MobyMax is a standards-aligned K-8 learning platform for math, literacy, science, and social studies equipped with adaptive tests, test-prep lessons, interactive whiteboard activities, and motivational tools. MobyMax also features specific state test-prep activities. Each site completed baseline assessments in the MobyMax platform. Baseline scores were used to inform instruction, intervention, and enrichment activities in Math and ELA.
Homework Help Tutorial Sessions	Each day of the program, all 21st CCLC students participates in the "Homework Helpers" component. This component provides tutoring and homework assistance utilizing data provided by the regular school day teacher. Students participates in a variety of activities including homework completion and skill building activities using manipulatives. With this additional homework time, the students have the assistance they need to better understand and complete assignments. Afterschool teachers make comments in the students' agendas if the student completed his or her homework in the afterschool program.
Club Invention	Club Invention (STEAM Activities) provides hands-on grade specific curricula that will support science, math, and technology instruction for at least one hour each week. Club Invention is a program that allows students to explore STEAM concepts via hands-on, creative problem-solving activities.
Family Engagement	Adult family members have four opportunities to engage in high interest literacy and skill building activities with their children through the 21st CCLC program. The program coordinator, along with the site managers, plan quality activities for families. The family engagement events, workshops, and family conference opportunities encourage open communication between the families and teachers.

The first day of operation for this 21st CCLC sub-grant was September 8, 2020, and the last day was May 21, 2021, resulting in 147 days and 29 weeks of 21st CCLC activities.



IV. Quality of Staffing:

The Student-to-Staff Ratio for the 21st CCLC program was a maximum of 1:10 daily, with approximately 58% certified teachers. Tables 9 and 10 present the Staff Training that was provided during the 2020 -2021 school year.

Staff Training

Table 9. Site Manager Training

Table 10. Staff Training Professional Learning
Foci

Recruitment, Enrollment, Attendance, and Retention (REAR) Policy

Registration Policy

Registration Policy

Program Schedules

Lesson Plans and Daily Schedule

Advisory Council Meetings

Microsoft Teams Platform

Covid-19 Precautionary Procedures

Remote Learning and Face to Face Working Together

Moby Max Training

Cayen Overview

Mathematica National Study

V. Objective Assessment: Progress of 21st CCLC Goals and Objectives

Objective 1.1 Forty percent of the students in third through sixth grade regularly participating in the afterschool program (attending the program 30 days or more) will be determined as Developing, Proficient, or Distinguished Learners in English Language Arts as demonstrated on Georgia Milestones test.

- o **Status:** Met
- Rationale: Based on the results of the 2020 2021 Georgia Milestones test, 56% of students regularly participating in the afterschool program scored Developing,
 Proficient, or Distinguished Learners in English Language Arts.



Objective 1.2 Forty percent of the students in third through sixth grade regularly participating in the afterschool program (attending the program 30 days or more) will be determined as Developing, Proficient, or Distinguished Learners in math as demonstrated on Georgia Milestones test.

o **Status:** Met

 Rationale: Based on the results of the 2020 – 2021 Georgia Milestones test, 59% of students regularly participating in the afterschool program scored Developing, Proficient, or Distinguished Learners in Mathematics.

Objective 2.1 Fifty percent of the students regularly participating in the afterschool program will demonstrate improvement in homework completion as measured by semi-annual regular-classroom teacher surveys.

o **Status:** Met

o **Rationale:** 69% of the students regularly participating in the afterschool program demonstrated improvement in homework completion as measured by the final regular-classroom teacher survey. Additionally, 30% of students did not need to improve in homework completion, as measured by the survey.

Objective **2.2** Fifty percent of the students regularly participating in the afterschool program will demonstrate improvement in classroom behavior as measured by semi-annual regular-classroom teacher surveys.

o **Status:** Met

Rationale: 65% of the students regularly participating in the afterschool program demonstrated improvement in homework completion as measured by the final regular-classroom teacher survey. Additionally, 32% of students did not need to improve in homework completion, as measured by the survey.



Objective 3.1 Each site will offer families of participating students a minimum of 4 opportunities for involvement with related educational development throughout the school year.

o **Status:** Met

o **Rationale:** Each site hosted 4 opportunities for families of participating students. Bernd Elementary School's site hosted the following opportunities: Virtual Parent Orientation (10/08/2020), Lights On Afterschool (10/21/2020), Spring Family Event (04/01/2021), and Student-Led Conferences (5/14/2021). Heritage Elementary School's site hosted the following opportunities: Virtual Parent Orientation (10/08/2020), Lights On Afterschool (10/21/2020), Looking Forward to Next Year (4/09/2021), and Family & Friends Fitness Day (5/21/2021).

Objective 3.3 A minimum of 35 family members of participating students will attend at least one of the 4 related education development opportunities throughout the school year.

o **Status:** Met

o **Rationale:** One site hosted an event with a minimum of 35 family members of participating students. Heritage Elementary School's site hosted the Looking Forward to Next Year on 4/09/2021, with 48 family members in attendance.

Table 11. Objective Assessment Trend Data

SUB-GRANT 03 OBJECTIVE ASSESSMENT TREND DATA							
Fiscal Year	ОВЈ. 1.1	OBJ. 1.2	OBJ. 2.1	OBJ. 2.2	OBJ. 3.1	OBJ. 3.3	
FY20	UBM	UBM	UBM	UBM	UBM	M	
FY21	M	M	M	M	M	M	

DNM = Did Not Meet Objective | M = Met Objective | UMB = Unable to Be Measured



VI. Observations

Process and Perception Data Collection Site Visit Feedback

October 2020 & January 2021 Site Visit Evaluator Feedback:

- Engaging enrichment activities facilitated across sites, including Minecraft Coding and activities with Girl Scouts.
- o Evidence of effective partnership and collaboration with the Girl Scouts program
- Higher than average virtual attendance at Bernd in comparison to other 21st CCLC sites.
 Tutors effectively engaged students in both the virtual and face-to-face settings.

MobyMax Assessment Data

During the Semester 1 and Semester 2 program observations, the LEA provided assessment data for students enrolled in its 21st CCLC sites. One of the assessments used to track student progress was the MobyMax Assessment, which measured student growth in Reading and Math. MobyMax is a standards-aligned K–8 learning platform for math, literacy, science, and social studies equipped with adaptive tests, test-prep lessons, interactive whiteboard activities, and motivational tools. Based on the data collected from the LEA's baseline and final assessment administration windows, the following trends were noted for Regular Attendees (30 days or more) in each grade level:

Table 12. Moby Max Final Assessment Data - May 2021

Site Name: Bernd and Heritage ES								
(86 Regi	(86 Regular Attendees; 55.81% Reading Reported; 73.25% Math Reported)							
	Moby M	lax 'Readin	g/Math Im	plementati	on" Data			
		R = Re	ading M	= Math				
	Performir	ng Below	Perform	ing On	Perfo	orming Above		
	Grade	Level	Grade	Level	G	rade Level		
	R M R M R M							
Kindergarten	0%	0%	0%	0%	100%	100%		
	(0/4)	(0/5)	(0/4)	(0/5)	(4/4)	(5/5)		
First Grade	0%	0%	30%	26.66%	70%	73.33%		
	(0/10)	(0/15)	(3/10)	(4/15)	(7/10)	(11/15)		
Second Grade 50% 26.66% 20% 46.66% 30% 26.66%								
	(5/10)	(4/15)	(2/10)	(7/15)	(3/10)	(4/15)		
Third Grade	57.14 %	37.5%	28.57%	62.5%	14.28%	0%		



	(4/7)	(3/8)	(2/7)	(5/8)	(1/7)	(0/8)
Fourth Grade	66.66%	91.66%	33.33%	0%	0%	8.33%
	(6/9)	(11/12)	(3/9)	(0/12)	(0/9)	(1/12)
Fifth Grade	100%	100%	0%	0%	0%	0%
	(8/8)	(8/8)	(0/8)	(0/8)	(0/8)	(0/8)
Site Performance	47.91%	41.26%	20.83%	25.39%	31.25%	33.33%
	(23/48)	(26/63)	(10/48)	(16/63)	(15/48)	(21/63)

21st CCLC Stakeholder Evaluation Feedback

Table 13. Stakeholder Survey Results

	Table 13. Stakeholder Survey Results					
STAKEHOLDER GROUP	21 ST CCLC STAKEHOLDER FEEDBACK					
Regular Day Teachers	To what extent has the student changed:					
	Q1: Turning in his/her homework on time?					
	Did Not Need to Improve – 31%					
	Significant Improvement – 67%					
	Moderate Improvement – 2%					
	• Slight Improvement – 0%					
	• No Change – 0%					
	Q2: Completing homework to your satisfaction?					
	Did Not Need to Improve – 31%					
	Significant Improvement – 69%					
	Moderate Improvement – 0%					
	Slight Improvement – 0%					
	• No Change – 0%					
	Q7: Behaving well in class?					
	 Did Not Need to Improve – 33% 					
	Significant Improvement – 56%					
	Moderate Improvement – 4%					
	Slight Improvement – 6%					
	No Change – 2%					
Registered Attendees - Students	Q1: I like the 21st CCLC program.					
	• Strongly Agree – 72% (62/85)					
	• Somewhat Agree - 21% (18/85)					
	Neither Agree nor Disagree – 5% (4/85)					
	• Disagree - 0% (0/85)					
	• Strongly Disagree – 1% (1/85)					
	Q2: My overall behavior has improved because of the					
	21st CCLC program.					



Pagistowed Attendage Pages to	 Strongly Agree - 65% (55/85) Somewhat Agree - 25% (21/85) Neither Agree nor Disagree - 4% (4/85) Disagree - 6% (5/85) Strongly Disagree - 0% (0/85) Q3: The 21st CCLC program helps me complete and turn in my homework on time. Strongly Agree - 67% (57/85) Somewhat Agree - 19% (16/85) Neither Agree nor Disagree - 13% (11/85) Disagree - (1/85) Strongly Disagree - (0/85)
Registered Attendees - Parents	Q1: The program is helping my child's behavior improve? • Strongly Agree - 78% (14/18) • Somewhat Agree - 11% (2/18) • Neither Agree nor Disagree - 11% (2/18) • Disagree - 0% (0/18) • Strongly Disagree - 0% (0/18) Q2: The program is helping my child to complete and turn in his/her homework on time? • Strongly Agree - 78% (14/18) • Somewhat Agree - 11% (2/18) • Neither Agree nor Disagree - 11% (2/18) • Disagree - 0% (0/18) • Strongly Disagree - 0% (0/18) Q3: How satisfied are you with your child's 21st CCLC program? • Strongly Satisfied - 11% (2/18) • Somewhat Satisfied - 89% (16/18) • Neither Satisfied nor Dissatisfied - 0% (0/18) • Dissatisfied - 0% (0/18) • Strongly Dissatisfied - 0% (0/18)



VII. Progress towards Sustainability

The Before and After School programs are vital to the quality of life in Macon-Bibb County. The Director of the Before and After School Programs works diligently to secure additional funding sources to support the current and future needs of afterschool programming in Macon, Georgia. The planning, project management, and sustainability efforts are described as follows: The project leaders will continue to develop community partnerships to support the 21st CCLC programs in Macon-Bibb County. During the 2020 – 2021 school year, this was accomplished through strategic partnerships with the United Way of Central Georgia, Kali Dance Theater, John Drew Tennis Center, the Girl Scouts of Historic Georgia, the Museum of Arts and Sciences, and other pivotal community organizations. The 21st CCLC program leaders will continue to aggressively pursue funding to support and strengthen after school programming in Bibb County. Additionally, with the financial support of the BCSD's Title I department, the program would continue to operate four to five days a week and include additional one-on-one time with students who are struggling academically

Table 14. Partnership Contributions

Organization	Contribution Type	Contribution Amount	Alignment to Need/Goal
Rightouch Entertainment	In-Kind/Supplies	\$1,200.00	Cultural Supports and Enrichment
Kali Dance	In-Kind/Supplies	\$1,800.00	Cultural Enrichment Support, Physical Fitness
John Drew Tennis Center	In-Kind/Supplies	\$4,700.00	Physical Fitness and Character Development, PBIS
Museum of Arts and Science	In-Kind/Volunteers	\$1,500.00	Outreach Materials, programming, parent engagement
Heritage and Bernd Elementary Schools	Facility Usage	\$126,000.00	\$100 x 14 rooms x 90 days
Girl Scouts of Historic Georgia	In-Kind/Volunteers	\$5,500.00	Student leadership enrichment opportunities through the Journey Program (Leadership and Behavior Development for students)
United Way of Central Georgia	In-Kind/Volunteers	\$4,475.00	Academic Tutors, literacy professional development and training, and technical assistance with meeting programmatic goals
Char Lockette	In-Kind/ Supplies	\$1,500.00	Visual Arts, Enrichment
Total Contributions		\$146,675.00	



VIII. Overall Recommendations

The following recommendations for Bernd Elementary School and Heritage Elementary School's 21st CCLC After School programs are based on the data collected and analyzed to meet the LEA's stated evaluation requirements and scope of work. The evaluation requirements include a mixed methods approach using quantitative and qualitative measures to assess program implementation and effectiveness.

Recommendation #1:

It is recommended that the 21st CCLC program continue to provide academic enrichment and acceleration at scale, such as talent development programming, in specific content areas (e.g., STEAM) to increase academic achievement and positive achievement orientations.

Recommendation #2:

It is recommended that the 21st CCLC program continue to promote before, during, after school collaborations with regular school day teachers and 21st CCLC staff to ensure positive student development in leadership, citizenship, and scholarship (homework completion, attendance, and positive behavior).

Recommendation #3:

It is recommended that the 21st CCLC program host an event(s) with multiple days to promote and increase family and community engagement for 21st CCLC stakeholders, with virtual and in-person attendance options that are held simultaneously.